



## REVIEW

**for the educational and professional program "Logistics", Master's degree in Knowledge area 07 "Management and Administration", specialty 0736 "Management" National Aviation University**

In the era of rapid globalization, increased competition and uncertainty in the external environment, the ability to quickly adapt to changing conditions, overcome challenges and risks is becoming one of the key factors of competitiveness and sustainable business development. That is why there is a growing demand for highly professional logisticians who are able to think systematically and strategically, effectively manage logistics business processes based on innovations and modern logistics concepts. Managers with a master's degree in logistics are becoming sought-after leaders who are able to comprehensively solve practical problems of supply chain optimization and make effective management decisions in difficult conditions of uncertainty and crisis situations.

The global context requires highly qualified logistics managers to have an interdisciplinary systemic vision, the ability to apply the latest logistics technologies, advanced business intelligence methods, and manage supply chain risks and security in accordance with international standards. This is exactly what the master's program in question offers.

The educational program provides for in-depth practical training, as evidenced by the presence of industrial and pre-graduation internships in the program structure and the active involvement of practitioners who are specialists and experts in the field of logistics in the educational process. This will allow students to get a real feel for the logistics profession while studying.

The competencies and programmatic outcomes that the program aims to achieve emphasize the aviation profile of the university where it is implemented, which is particularly relevant in the strategic perspective of Ukraine's reconstruction.

Most of the disciplines of the master's program are original and take into account the current needs of the labor market. The program pays considerable attention to the study of the latest logistics concepts, business intelligence methods, logistics system design, risk management, financial flow management in logistics, and strategic supply chain management.

The undoubted advantage of the program is its focus on the qualification requirements of such leading professional associations as ELA and CSCMP. The program provides for the possibility of obtaining relevant certificates. Students have the opportunity to partially offset the results of non-formal education and participate in academic mobility programs, internships abroad, and receive double degrees. It was this educational program that became the basis for the successful implementation in 2021-2023 of the Ukrainian-Polish project "The Comprehensive Joint Master Studies in Logistics Program" (project No PPI/KAT/ZO2O/1/00012/ "Catamaran - a comprehensive joint master's degree program in logistics"), funded by the European Union Social Fund under the Knowledge Education Development Operational Program. The "two diplomas" project was implemented for students of the Master's degree program "Logistics" of the National Aviation University together with the International University of Logistics and Transport in Wroclaw (Poland). The partner universities focused on introducing the latest trends in logistics and the latest teaching methods into the educational process.

In general, the educational and professional program "Logistics" at the master's level, implemented at the National Aviation University, is characterized by its uniqueness and competitiveness, aimed at developing leadership and language competencies, soft and hard skills, which are extremely important for a successful logistician at the master's level of education.

The peer-reviewed educational program is extremely relevant in the face of global challenges and attractive for the implementation of international double degree projects with European universities, which will promote academic mobility and allow the exchange of best practices in training a new generation of logisticians.

Sincerely yours,

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